MANAGING **PORTFOLIOS, PROGRAMS, AND PROJECTS** FOR SUCCESS

PORTFOLIO, PROGRAM, AND PROJECT MANAGEMENT

Successful portfolio, program, and project management blends strong strategic, leadership, and technical skills to effectively lead the prioritization, planning, evaluation, estimation, and overall program management of the organization's initiatives to meet their objectives and to accelerate return on investment.

Organizations going through any transformation often need a partner who can provide strategic portfolio planning, as well as deliver program and project management to reach their business goals.

Why Avaap?

Avaap's seasoned consultants understand how to adapt project management practices with your technology investments to optimize your benefits. Our proven Project Management Methodology combines years of experience with standards and guiding principles from the Project Management Institute (PMI) and American National Standards Institute (ANSI). Our Project Management Methodology also integrates seamlessly with Avaap's Change Approach™.

Avaap's Project Management Methodology includes traditional, agile, and hybrid project management techniques, building on the latest best practices and tailored to meet client needs.

FIND YOUR FIT: PORTFOLIO, PROGRAM, AND PROJECT MANAGEMENT SOLUTIONS

Program and Project Management	Portfolio Management	Enterprise Project Management Office (PMO)	Project Portfolio Assessment
Effectively direct the planning, evaluation, estimation, and execution of projects and programs	Align and manage clients portfolio of projects to reach strategic intents	Design and develop PMO governance and standards that support executive decision-making	Evaluate delivery of strategic value to optimize your portfolio

avaap
innovation | solutions | outcome

On average, nearly 70 percent of digital transformation efforts fail, despite the right intentions.

Avaap's consultants have extensive experience delivering positive results across industries and solutions, improving project success rates.

PARTNER FOR DELIVERING VALUE

Leverage our methodology and experienced consultants to lead or oversee delivery of your organization's portfolios, programs, and projects to help achieve your defined goals.

BUILD THE FRAMEWORK FOR SUCCESS

We guide your organization in creating or enhancing a Project Management Office, establishing governance protocols and standards that enhance strategic alignment, improving business decisions across the work portfolio, and monitoring performance to achieve your goals and targeted maturity level.

ASSESS PORTFOLIO TO INCREASE VALUE

Let our team evaluate your project portfolio's overall performance and confirm its strategic alignment, prioritization techniques, governance practices, consistency among projects and programs, and management of resources, risks, and opportunities.

MANAGE
AND OPTIMIZE

MERGER AND ACQUISITION TRANSFORMATION | Retail

Challenge: A major multi-brand retailer was challenged to separate their IT infrastructure, system, and data due to a split of entities. It was a multi-year, highly complex initiative involving an analysis and assessment of 700+ systems and applications.

Outcome: The Avaap team helped with successfully transitioning more than 400 systems and applications, and developed and managed a four-year roadmap and detailed project plan. The project operated under a governance model that fostered alignment and transparency with stakeholders and leaders.

RESULTS

✓ Executed the split one year ahead of schedule, avoiding significant fines and penalties

✓ Developed multi-year cross-brand roadmap and delivery governance model

✓ Successful transition of service for 400+ systems and applications

WORKDAY ERP IMPLEMENTATION | Healthcare

Challenge: A large healthcare system implementing Workday Finance and Supply Chain modules encountered significant resource constraints as team members were re-deployed to support COVID initiatives and manage supply chain disruptions.

Outcome: The organization implemented the system on time and on budget using a remote execution model for 200+ team members. Avaap provided client-side program management expertise working with the systems integrator and Workday partners to ensure client success, enabling the organization to focus on critical care initiatives during the COVID crisis.

RESULTS

✓ 71,000 business processes executed in Workday during the first week

✓ Led one of the first fully remote Workday FIN/SC implementations in the world

✓ Zero issues logged as "critical" or impactful to patient care

SAP ERP IMPLEMENTATION | Healthcare

Challenge: A multi-national pharmaceutical organization embarked on the largest SAP ERP implementation in the world to streamline and optimize their fragmented business after years of unbridled growth through acquisition.

Outcome: Avaap partnered with the projects' primary systems integrator to lead roles within the PMO across multiple verticals to realize program objectives. Avaap developed and managed cross-functional plans for more than 17,000 requirements for development, testing, and training efforts for 2,500+ end users, customers, and suppliers.

RESULTS

✓ 17,148 requirements identified and tested

✓ 1,611 end users identified, engaged, and trained

✓ 953 customers, suppliers, and trading partners engaged in testing

AGILE METHODOLOGY ASSESSMENT | Distribution

Challenge: Cloud and SaaS solutions require a new level of organizational flexibility not required of on-premises and heavily modified systems. The organization needed to ensure stakeholder buy-in and user adoption.

Outcome: The team leveraged Avaap's proven Rapid Alignment Process to quickly move the project from Initiation to Kickoff. Expectations for project leadership, team, and other stakeholders were clearly defined and high-level requirements were identified.

RESULTS

✓ Became more effective and efficient at value delivery

✓ Increased engagement and buy-in from business stakeholders

✓ Helped foster a consolidated sprint cycle amongst 8 agile workstreams